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The Rockefeller University

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news & notes

June 9, 1995 Volume 5, Number 29

The Rockefeller University

Sum success

University announces balanced operating budget

For the first time since 1987, the university will report financial balance in its operations for the year ending June 30, 1995. And the university administration also foresees a balanced budget in 1995-96, in plans already approved by key committees of trustees that will be presented to the full Board of Trustees on Thurs., June 15.

"We have finally eliminated the long-standing deficit in ongoing university operations, and now expect to achieve a small operating surplus of about \$300,000," Executive Vice President Fred Bohen told faculty at a general meeting Thurs., June 1. "We are able to claim this hard-

won victory not because of major new income but because of continued control and reduction of routine expenses in every corner of university activities. Every member of the university community has made a contribution to this result."

President Torsten Wiesel said, "From this sound financial position, we intend to confidently pursue our ambitious program of faculty development, as laid out in the Academic Plan. The excellence we seek is expensive, and with the approval of the trustees, we are making major investments in the university's future to support recruiting and related capital im-

provements while simultaneously keeping routine expenses in balance with available income."

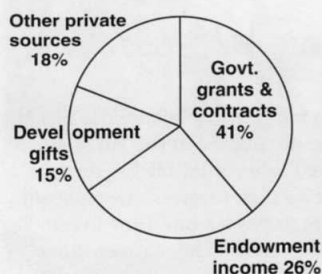
Both Wiesel and Bohen sounded a note of caution in presenting the projections for 1995-96. "The outlook for continued, strong federal support of university-centered basic science is worrisome, if still uncertain, and we've factored a 4 percent decrease in federal support into our projections for 1995-96. We are continuing to be cautious in all our revenue estimates," said Bohen.

Given the turmoil in Congress over science funding, Wiesel said, "Private fund-raising efforts are more important than ever. Over the last year, we have reemphasized private fund-raising, and \$37 million in new pledges and gifts have come to the university this year. We express our appreciation to faculty who have participated and welcome all who wish to aid us as we try to reach our target of \$82 million in new private gifts by 1997."

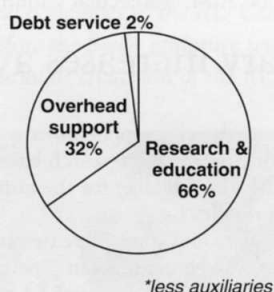
The projected costs of \$108.6 million for core operations next year, Bohen noted, is "coincidentally the same amount we spent five years ago when the operating deficit was

Operating Budget Projections for FY 1996*

Sources of Revenue
(\$98.6 million)



Expenditures
(\$98.3 million)



*less auxiliaries

See *Budget*, page 2

Nobel laureate to lecture on impact of biotechnology industry

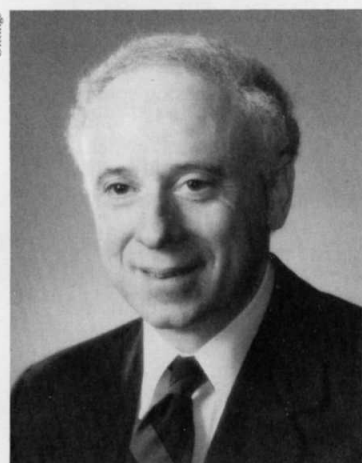
Joseph L. Goldstein, Paul J. Thomas Professor of Medicine and Genetics at the University of Texas Southwestern Medical Center, will discuss "The Biotechnology Industry in 1995: Moving from the Surreal (Gene Product) to the Real (Therapeutic Product)" at the Friday lecture next week (June 16).

Goldstein, who shared the 1985 Nobel Prize with his longtime scientific collaborator Michael S. Brown, will trace the beginning of the biotechnology industry to three discoveries 20 years ago: gene

cloning, DNA sequencing, and monoclonal antibodies. "The growth of this industry has been phenomenal and its impact has been impressive," said Goldstein. "In the lecture I will focus on the dreams of the biotechnology industry, and speculate on how these dreams could change the style of biomedical research and the practice of clinical medicine."

Professor Jan Breslow, who is hosting the lecture, said, "Dr. Goldstein's fundamental contributions to cell biology and cholesterol metabolism uniquely qualify him to prognosticate about the future translation of basic science into benefits for humankind."

Goldstein received an M.D. from the University of Texas Southwestern Medical School in Dallas in 1966. After an internship at the Massachusetts General Hospital and postdoctoral appointments at



Joseph Goldstein, an RU trustee, will give the Friday lecture next week (June 16).

Friday lecturer to discuss retinal cell development



Constance Cepko, professor of genetics at Harvard Medical School, lectures today (June 9).

Constance L. Cepko, professor of genetics at Harvard Medical School, will discuss "Cell Fate Determination in the Vertebrate Retina" at the Friday lecture today (June 9).

Cepko uses the tools of molecular biology to study the development of organs or functional cell groups. Using retrovirus vectors to introduce marker genes into developing tissues, she is mapping cell lineages in the developing embryo. Cepko also created neuronal cell lines, which hold potential applications for therapeutic approaches and mechanistic studies of such diseases as Alzheimer's. Today she will discuss her work on the development of retinal cells in vertebrates, focusing on the strategy and mechanisms used by retinal progenitor cells to produce the seven major classes of retinal cells during development.

"Connie Cepko pioneered the use of retroviruses for both the study of lineages in the central nervous system and for the construction of cell lines for the analysis of fate determination," said Professor Mary Elizabeth Hatten, who will introduce Cepko today. "Her studies using retroviruses to trace the lineage of cells in the mouse cortex have been especially provocative, since they provided evidence that cells undergo widespread dispersions during development, a finding

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2 Return of the alumni

3 What's in a name?

4 Children's corner

New director of communications joins Public Affairs

The university has appointed a new director of communications: Marion E. Glick, formerly of the N.I.H., arrived at the end of May.

"Marion is recognized in the field for her knowledge of biomedical research and for her informed and energetic relationship with journalists," said Ingrid Reed, vice president for public affairs. "With her experience and enthusiasm, Marion's collaborations with the Public Affairs staff should build and sustain an excellent communications and publications program for Rockefeller."

Before coming to RU, Glick was chief of the Information Projects Section in the Office of Communications at N.I.H.'s National Institute of Allergy and Infectious Diseases, directed by Anthony S. Fauci. She produced publications and managed media relations.

Glick previously worked at the Johns Hopkins Medical Institutions Office of Public Affairs, from 1984 to 1991. In several positions, she handled press relations and related projects for the hospital and for the schools of medicine, public health, and nursing, becoming assistant director of media relations in 1990.

While working on her master's in journalism at the University of Maryland, earned in 1984, Glick focused on public relations and science journalism, building on her undergraduate degree in biology (Muhlenberg College, 1982).

Glick belongs to the National Association of Science Writers and the D.C. Science Writers Association, on whose board she served in 1995.

"I am pleased to join Rockefeller. It's an outstanding institution and serves as an international role model. I'm looking forward to sharing its many wonderful research



Marion E. Glick has worked at the N.I.H. and the Johns Hopkins Medical Institutions.

stories with our campus community and with our communities of alumni, friends and those interested in science," Glick said. She asks that everyone keep her informed about potential news, from papers accepted for publication to items for *News&Notes* and *Search*.

Glick can be reached at x7689, e-mail glickm, or box 68. She succeeds Doron Weber, who left Rockefeller in March.

Budget provides for salary increases averaging 4.25 percent

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\$12.3 million, and we did not have the costs of the Rockefeller Research Building (R.R.B.), which are currently running about \$1.5 million annually. Including the R.R.B., we're spending \$2 million less on overhead and administration than we were in '90-91 and we also are providing about \$1 million less in university support to major laboratories headed by senior tenured members of the faculty. We obviously have less to spend, but we are spending what we have with greater focus and hopefully with more effectiveness. A smaller administra-

Alumni to give talks at RU symposium

A scientific program of presentations by Rockefeller University alumni will take place Fri., June 16, the day after Convocation.

"We sought alumni from various decades to illustrate the importance of understanding some major medical problems at a basic molecular level. Speakers will also address future funding of biomedical research," said symposium organizer Miki Rifkin, '69, associate professor at Mt. Sinai Medical School. "We hope activities like this will lead to a more active alumni network."

The symposium will take place in Caspary Auditorium and is open to the campus community. The schedule is:

- 10:00 A.M. "Revisiting and Being Revisited by the White Plague." Barry Bloom, '63, Evelyn and Murray Weinstock Professor of Microbiology and investigator, Howard Hughes Medical Institute (H.H.M.I.), Albert Einstein College of Medicine;
- 10:30 A.M. "Knock-out of the Brain Nicotine Receptor: from Gene to Behavior." Marina Picciotto, '92, postdoctoral fellow, Institut Pasteur;
- 11:00 A.M. "Molecular Cloning

of Obesity Genes." Jeffrey Friedman, '86, Rockefeller head of lab and associate investigator, H.H.M.I.;

- 11:30 A.M. "A View from the White House." M.R.C. Greenwood, '73, dean of graduate studies, University of California, Davis, and former associate director for science, Office of Science and Technology Policy, Executive Office of the President.



M.R.C. Greenwood, '73, who recently served in the White House science office, will speak at the symposium.

tive overhead is supporting a steadily increasing research base."

The FY 96 budget for the university provides for:

- Salary and wage increases averaging 4.25 percent, about 1 percent more than the anticipated 3.1 percent rate of inflation;
- Expenditure of \$6.8 million for continuing new capital investments, including one-time expenditures in equipping laboratories for new faculty, major repair and modernization projects in the mechanical systems of several campus buildings (Weiss, the Hospital, Bronk and LARC), refurbishing and expanding existing laboratories, continuing modernization in Faculty House, and increasing common resources to support laboratories;
- Utilizing the endowment for operations at or under the authorized level of 5 percent of market value, down from 7-8 percent in earlier years.

"Our current strong financial picture puts the university in a position to continue the planned program of faculty development. It also reinforces our determination to continue to seek everyone's help in maintaining a financially balanced enterprise," said Bohen.

Wiesel noted, "Success breeds success. The university received \$6.7 million from Amgen Corpora-

tion for rights to license the obesity gene discovered in the lab of Associate Professor Jeffrey Friedman, and we plan to invest a significant share to pay for one-time investments required by our recruiting efforts. Reinvestments of this kind are at the heart of our efforts to assure that Rockefeller's intellectual vigor carries on into its second century."

News&Notes is published each Friday throughout the academic year by The Rockefeller University, 1230 York Avenue, New York, NY 10021. Phone: 212-327-8967.

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Ideas and submissions can be sent interoffice (Box 68), by electronic mail (newsno), or by fax (212-327-7876).

The Rockefeller University is an equal opportunity/affirmative action employer.



After receiving the 1995 Lewis Thomas Prize Wed., May 24, Professor Emeritus Abraham Pais (left) celebrated with David Sabatini (right), who serves on the prize selection committee, and Professor Robert Roeder.



University celebrates dedication of Weiss Research Building



In a windswept ceremony Tues., May 30, Tower Building was renamed the Benjamin and Irma G. Weiss Research Building, in honor of a \$10 million bequest made by Mr. Weiss to the university. Clockwise from lower left: the Frank Stella sculpture, *The Tail*, which David Rockefeller gave to the university several years ago, was mounted as part of the lobby renovation that preceded the dedication; also before the event, workmen inscribed the new name of the building in bronze letters; President Torsten Wiesel welcomed faculty and guests to the renaming ceremony; David Rockefeller spoke, remembering Ben Weiss as a "model member of the Rockefeller University Council and an articulate ambassador for the university"; during the reception following the ceremony, Irma Weiss, Ben Weiss's widow and a member of the RU Council, spoke with friends; she then stood before the Stella sculpture with President Wiesel (left) and Richard Furlaud, chairman of the RU Board of Trustees.



Goldstein

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the National Institutes of Health and the University of Washington School of Medicine in Seattle, he joined the faculty of the University of Texas Southwestern Medical School in 1972 as assistant professor and head of the Division of Medical Genetics. He became professor in 1976 and, in 1977, was named chair of the new Department of Molecular Genetics. Goldstein was named Paul J. Thomas Professor in Molecular Genetics in 1975, and Regental Professor of the University of Texas in 1985.

In addition to the Nobel Prize,

Goldstein shared the 1985 Albert Lasker Basic Medical Research Award and the National Medal of Science with Brown for their work on the L.D.L. receptor.

Goldstein, who serves on the scientific advisory board of Memorial Sloan-Kettering Cancer Center, is chairman of the medical advisory board of the Howard Hughes Medical Institute and a trustee of The Rockefeller University.

The lecture will be held at 3:45 P.M. in Caspary Auditorium and preceded by tea at 3:15 P.M. in Abby Aldrich Rockefeller Lounge. All are welcome.

Cepko

(continued from page 1)

that stimulated enormous interest in new models of how the cortex develops."

Cepko received a Ph.D. from Massachusetts Institute of Technology in 1982, doing her thesis research with Phillip Sharp. After completing a postdoc in the lab of Richard Mulligan at the Whitehead Institute, she joined the faculty of Harvard Medical School in 1985. In 1993 she became professor of genetics, and in 1994 was named associate investigator at the Howard Hughes Medical Institute. She heads the newly created

Ph.D. Program in Biological and Biomedical Sciences at Harvard Medical School, a program that integrates the graduate teaching activities of the basic science departments and affiliated hospitals at Harvard Medical School.

Cepko is the author or coauthor of more than 40 papers, reviews, and monographs. She has received the Jane Coffin Childs Fellowship, a Searle scholarship, and the David Cogan Award for Outstanding Young Investigator.

The lecture will be held at 3:45 P.M. in Caspary and preceded by tea. All are welcome.

Potpourri

Tri-Institutional Noon Recitals

Qian Zhou, violin, and Amy Lin, piano, will perform works at the Tri-Institutional Noon Recital today (June 9) at noon in memory of Professor Emeritus Hao Wang. The St. Lawrence String Quartet will perform in honor of David Rockefeller at the recital next Friday (June 16) at 12:30 P.M. following the alumni symposium in honor of David Rockefeller. The concerts, held in Caspary Auditorium, are free. All are welcome.

Biotech symposium

Pharmacia Biotech, Inc., is sponsoring a scientific symposium on the practical applications of DNA sequencing in biomedical research Mon., June 12 at 9:15 A.M. in Caspary Auditorium. Registration is free, but reservations must be made by 5:00 P.M. today (June 12). To register contact Erin Weisberg, 908-457-8113.

Barbecue

The Faculty and Students Club will hold its 10th annual barbecue—rain or shine—today (June 9) at 5:30 P.M. Tickets can be purchased in advance for \$12 until 4:00 P.M. in the Purchasing Office, Plaza A5. Tickets are \$14 at the door. Contact Angie Dohnert, x8201, for more information.

Spraying

Weather permitting, the trees and shrubs on campus will be sprayed Sat., June 10 from 6:00 A.M. to noon. The Grounds Department recommends that those on campus that day stay out of direct contact of the spray, close windows, turn off air conditioners, and keep pets inside. The rain date is Sat., June 24. For more information, call James Sullivan, x8001.

Clinical Research Seminar

Anil K. Rustgi, assistant professor of medicine at Massachusetts General Hospital and Harvard Medical School, will discuss "GI Polyposis and Non-polyposis Syndromes" at the Clinical Research Seminar Wed., June 14 at noon in Nurses Residence 110B.

On the waterfront

Waterfront tours of the East River will be given Thursdays from June 15 to July 27 (except July 4) from noon to 12:45 P.M. beginning at the East River Pavilion at 60th

Courtesy of the artist



Violinist Qian Zhou (above) will perform with Amy Lin, piano, at the Tri-Institutional Noon Recital today (June 9) at noon.

Street. More information about the tours, which are free, can be obtained by calling Marymount Manhattan College, 517-0564.

Spring concert

The Children's Orchestra Society will present a concert Sun., June 18 at 4:30 P.M. in Caspary Auditorium. The concert, a Father's Day celebration in honor of Professor Emeritus Maclyn McCarty, is free. Reservations, which are required, may be made by calling 718-358-4866.

Cottage availability

Several weekday slots of five days (Sunday through Thursday) are still available at the cottages. Anyone interested should contact the Housing Office, x8500.

Ticket to Seoul

Asiana Airlines donated a round-trip ticket from New York to Seoul, Republic of Korea in support of a recent Tri-Institutional Recital by the Korean Traditional Performing Arts Centre. The ticket, valued at \$1343, is available at a reduced price: If purchased before Sat., June 10, the ticket will be sold for \$900; from Sat., June 10 to Sat., June 24, the ticket will be sold for \$1000. The cost of the ticket will be transferred into the Noon Recitals Fund. For further information contact John Gerlach, x8625, Box 165, or fax x8634.

Election

Professor Joshua Lederberg was elected a director of the Council on Foreign Relations last month. His term runs until August 1998.

Award

Dedee Murrell, research associate and clinical scholar in the Laboratory for Investigative Dermatology, received the Everett C. Fox, M.D. Award at the Residents and Fellows Symposium of the American Academy of Dermatology in February.

Honorary degrees

President Emeritus Frederick Seitz received an honorary degree from the University of Rome last month. President Torsten Wiesel received an honorary degree from Wesleyan University at their commencement ceremony last month.

RU Children's School Parents' Association to hold silent auction

What: A silent auction open to the RU community. A chance to shop, mingle, and enjoy homemade food.

Why: To support scholarships at the RU Children's School.

When: Thurs., June 22, 5:00 P.M. to 8:00 P.M.

Where: Weiss, 17th floor.

How it works: Items will be displayed on tables. Bidders write offers on sign-up sheets posted next to items. At auction's end, items will be sold to the highest bidders. **Some items to bid on:** Sunfish sailboat; children's artwork; New York Jets tickets; baby's silk comforter; new ice skates; lunch for four in

Prizes

Two members of the Hirsch-Leibel lab received Dean's Research Awards at the Cornell University Medical College's commencement exercises last month. Biomedical fellow Wendy K. Chung and guest investigator Erin E. Kershaw received the award for the second consecutive year.

Honor

Associate Professor Thomas Sakmar will receive the Young Investigator Award from the American Society for Photobiology at the society's 23rd annual meeting Mon., June 19.

Golf, anyone?

Golfers of all levels are invited to sign up for a Rockefeller community golf tournament to take place at the Van Cortlandt Park course at a time to be arranged by all participants. For more information, contact Aquiles Sosa, x8117.

Births

Richard E. Breedon, '88, and his wife, Pattaratorn Chirapavati, became parents to twin sons, Earl Chira Breedon and Franz Chira Breedon, Mon., May 1.

News&Notes schedule

News&Notes will not be published next week due to convocation. A special convocation issue will be published Fri., June 23.

\$2.00	The Rockefeller Children's School & ITC Sweat Shirt Shop Year End Sale Monday, June 12 and Tuesday, June 13, Lobby of Weiss Bldg. \$2.00 off any purchase of \$10.00 or more with this coupon	\$2.00
\$2.00		\$2.00