

9-14-1990

NEWS AND NOTES 1990, SEPTEMBER 14

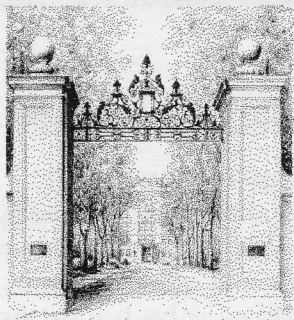
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The Rockefeller University, "NEWS AND NOTES 1990, SEPTEMBER 14" (1990). *News and Notes 1990*. Book 8.
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News & Notes

Baltimore unveils plan to restructure faculty

David Baltimore yesterday unveiled a plan to invigorate Rockefeller University by attracting younger scientists here to join a faculty restructured to accommodate them.

He spoke at installation ceremonies before an audience of nearly a thousand under a sprawling white tent on the Esplanade.

"The time has come," Dr. Baltimore said, "to finish the task begun by Detlev Bronk (the university's first president) so that The Rockefeller University can take its rightful place in 21st century basic biomedical research.

"It is my commitment—and that of my entire administration—



President David Baltimore addressed a packed house yesterday.

to use the great assets of The Rockefeller University to regain its preeminent position. To achieve

this goal . . . we must modify the academic structure to give young people a more central role . . . renew the strength of the faculty . . . reconstruct older facilities and complete our new one, and we must carefully evaluate our scientific directions in light of emerging currents in biomedical research."

Dr. Baltimore explained that the plan he will present to the Faculty Senate next week was developed in consultation with a number of faculty members and discussed with the Executive Committee of the Board of Trustees. It was presented to the full Board yesterday morning. The plan calls for:

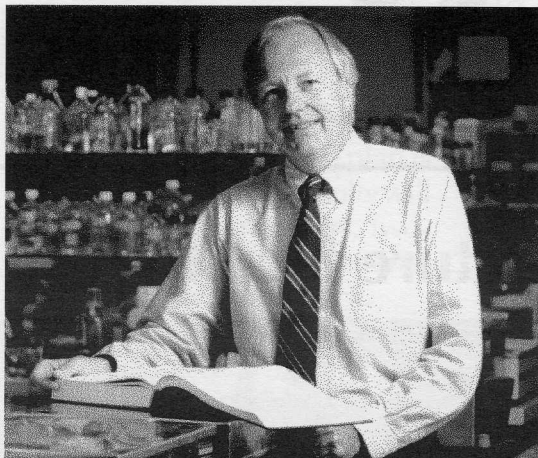
- Creating a classical faculty structure of Professors, Associate Professors and Assistant Professors,

Excerpts from Dr. Baltimore's installation address

"I would just like to say a few words in closing about the warm and kind treatment that you have given to Alice and me—and to our daughter, Teak, who could not be here today. My gratitude is echoed by those who have newly joined the Rockefeller community as members of my administration. Your friendliness began last October when I came to the campus one rainy day to say that I had accepted the invitation of your Board to be the new President. One of the first people I came upon that day was one of the food service staff who recognized me as a former student from her younger days here. I was delighted that someone would remember me from so long ago, but since then many of you have shared with me remembrances, some embarrassing. It is evident that the employees and faculty of the university have a rare, deep and wonderful loyalty to it. We, the newcomers and returnees, already feel that we are part of a warm, committed family joined by the common goal of understanding nature.

"My parents were born and lived their lives in New York. I was born in the hospital next door and brought up as a New Yorker. Coming to head this unique university is the most thrilling homecoming I could imagine, made especially joyous by your warm reception." →→

Darnell's vision: attracting the best of the best



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James E. Darnell, Jr.

James Darnell believes the toughest job facing The Rockefeller University in the next decade will be continuing to attract the best young scientists to join the faculty. He also thinks it's the most important task for the new administration.

Dr. James E. Darnell, Jr., Vincent Astor Professor, was named Vice President for Academic Affairs earlier this year, reactivating the position of chief academic officer at the university. He sees his appointment as a natural extension of his work coordinating the University Fellows Program with Dr. David Luck during the past few years. The goal of that program—bringing young, vigorous, highly qualified scientists to the faculty—continues as a high priority. Dr. Darnell hopes that recruitment efforts similar to the University Fellows Program will be a principal means for recruiting new faculty members.

"To meet the challenges of the coming decades," Dr. Darnell said, "the university is going to need a very dynamic faculty. Although we now have

little lab space to offer newcomers, the situation will improve significantly with the completion of the new lab building. I can foresee a significant infusion of talent to our campus, talent of the sort that has made world-class scientific centers of San Francisco and Boston.

"We also have to do a better job of selling the benefits of living and working in New York—

and specifically at Rockefeller University," Darnell said. "We obviously gain great satisfaction from being here, as do millions of others, many of whom are among the world's brightest stars in literature, music, art, drama, finance, communications, and industry. We have to make sure we tell that story to young scientists who may be apprehensive

about living in New York."

Noting that there is already a "reasonable representation in the neurosciences" on campus, Dr. Darnell said he hopes the university can attract scientists working in the most advanced reaches of this discipline, including those conducting research in developmental neurobiology. Other fields where added strength will be sought are chemistry and molecular, cellular and developmental biology.

Jim Darnell has been at the Rockefeller since 1973. He is a leader in using viruses to study the mechanisms of gene expression in animal and human cells. His present research, which he plans to continue in addition to his new duties, focuses on gene control mechanisms that affect development in mammals. →→

Symposium marks Darnell's 60th birthday

A symposium entitled "Eukaryotic Gene Expression: Viruses, mRNA Processing and Transcription," was held Monday in honor of Dr. James E. Darnell, Jr.'s 60th birthday.

During the last 30 years Dr. Darnell has successfully used viruses to study gene expression. The day-long event, chaired by Robert J. Glaser of the Lucille P. Markey Charitable Trust, included speeches by more than a dozen imminent scientists.

Nichols reception to honor 20 years

A reception honoring Rod Nichols will be held on Tuesday, September 18 in the Faculty and Students Club from 3:00 to 5:00 p.m. The entire campus community is invited.

Nichols came to the university in 1970 as a special assistant to President Frederick Seitz. Two years later he became vice president, and in 1978, executive vice president. He is leaving in October to become a visiting senior scholar at the Carnegie Corporation of New York. →→

Marie Grossi enters Yale—40 years later

This month Marie Grossi dons the college beanie she set aside 40 years ago to help support her husband's art studies at Yale University. At last, she is a college freshman, one of nine seasoned elder candidates chosen this year to enter Yale's Special Students Program.

Grossi is not changing careers yet, nor leaving our campus. Her pursuit of a traditional degree is simply for personal enrichment and to gain new skills for the job she loves. Hao Wang, Professor of Logic, and her lab head for the last 25 years, says "Marie's strong desire to go on learning is something we all should possess."

Grossi has already acquired a remarkable education working alongside some of the best mathematicians and physicists of this century. Before joining the Wang Lab, she worked as secretary to Otto Neugebauer, Charles Townes, Polykarp



Marie Grossi

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Kusch, I.I. Rabi, Gian-Carlo Rota and Marc Kac. Some of her most memorable and vicarious experiences involved their studies of esoteric and abstract languages, from Babylonian cuneiform horoscopes to probability theory. And she assimilated these complicated vocabularies while fashioning them with artistic precision into accurate, readable texts.

For some time, Grossi has been immersed in the historical and psychological aspects of books on Kurt Godel by Professor Wang and on Niels Bohr by Professor Emeritus Abraham Pais. This affinity with what Dr. Wang calls "Marie's human concerns and interests in scientific work" inspired action: she applied to Yale last spring.

And with action comes a new perspective. Says Grossi, "It's not everyone who becomes a grandmother and a Yalie at the same time, but now . . . it's my turn."

—by Carol L. Moberg



Jay Han

Summer farewells

This summer Rockefeller University bid goodbye to nine valued employees. Among them were (clockwise from upper left): Kathleen C. Whelen (Assistant, Nursing Administrator), Mario Perz (Painter, Paint Shop), Elizabeth Straight (Director of Nursing), and Bradley Hundley (Director, Rockefeller University Press). Retirees not pictured are W. P. Hurlbut (Senior Research Associate, Mauro Lab), Louis Perez (Senior Watch Engineer, Boiler Plant), Carlo Renaud (Orderly, Nursing Service), Thomas J. Ralin (Senior Architectural Designer, Plant Operations), and Henry N. Wood (Associate Professor, Wood Lab).



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Installation (continued from page 1)

each operating independently and partaking fully in decision making. The faculty now consists of about 50 full professors and another 550 who do not have independent status. When the plan is fully implemented, the faculty will have about 100 members, two-thirds of whom will be tenured and the rest on tenure track.

- Creating a second, parallel category of Research Faculty with term appointments. While they may have status as independent investigators, Research Faculty members will be responsible administratively and financially to a member of the Academic Faculty.

Installation week was a busy one for many members of the campus community. The week began on a festive note with a testimonial symposium and dinner for James Darnell, Vincent Astor Professor, who is the new Vice President for Academic Affairs. On Wednesday, there was a testimonial dinner for Dr. William Baker, who is retiring after 30 years of service on the Board of Trustees, the last 10 as chairman. After that dinner, the Guarneri

String Quartet gave a concert in Dr. Baltimore's honor, followed by a reception.

Yesterday's installation was followed by a campus-wide reception featuring the foot-tapping Dixieland rhythms of Spanky Davis and his All Stars.

Last night, David Rockefeller hosted a banquet at which, in a toast to Dr. Baltimore, he said in part: "I view the installation of David Baltimore as a strong and emphatic statement about the continuing role this great university will play in the future. I strongly believe that 1990 will be a watershed year in the history of the university We live now in the age of molecular biology, and I am convinced that we will soon see . . . remarkable advances in scientific knowledge. I am convinced too that the 1990s will bring profound change to this institution once again, as we create and adapt to the realities of a new age in biomedical research."

Yesterday morning, during the Board of Trustees meeting, new Chairman Richard Furlaud outlined the week's hectic schedule, then quipped: "I can certainly see why they call science a young person's game." →→

Rummage sale

The Playroom Committee plans a rummage sale October 19 and 20 in the Community Room of Faculty House. Proceeds will be used to buy equipment for children's playrooms in Faculty House and Scholars Residence. Donations of children's items, furniture and household items are welcome. Contact Hanni Bahler (935-0129, FH 16B), Sylvia Thelen (826-0785, SR 21R) or Anne Karen Agger (754-0214, FH 25D). →→

MacUsers' group to meet

The university's Macintosh Users' Group will hold this month's meeting Wednesday, Sept. 19, from 5:00 to 7:00 p.m. in Tower 301. The topic will be Hypercard 2.0. Contact Rachael Kolb at x8933 or send e-mail to "rachael" for information. →→

Philip Sun resigns

Vice President **Philip Sun** has resigned and will leave the university at the end of this month. Until a replacement is appointed, his responsibilities will be overseen and directed by Executive Vice President Frederick Bohen. Sun, who had been here one-and-a-half years, resigned for personal reasons.

Also leaving the university is **Marc Kaplan**, who had been Director of Public Information. His responsibilities have been assumed by Alfred G. Kildow, Assistant to the President for Public Communications. Kaplan had been at Rockefeller five years.

Joining the public affairs staff next week as Science Writer is **Susan Blum**, a specialist in medical and science writing. Blum, who holds bachelor's and master's degrees from the University of Chicago, most recently worked on projects for the National Cancer Institute, National Heart, Lung and Blood Institute and the National Institute on Aging. She was formerly managing editor of *Better Health Magazine*. →→

Vocalists needed

Singers interested in joining the Tri-institutional Choral Society are encouraged to contact the group's director, David Labovitz, at (212)864-7541. The society's opening concert, devoted to Mozart, will be held in November. →→



NewsNotes is published on Fridays throughout the academic year by the Public Affairs Office of Rockefeller University. Suggestions for articles are welcome and may be sent to Box 68, or call 570-8967. Articles may also be submitted via electronic mail to *newsnotes*. The deadline for each Friday's issue is the preceding Monday at 5:00 p.m. The Rockefeller University is an equal opportunity employer and has an affirmative action program to increase the employment of women and members of protected groups at all job levels. Editor: Robert Brown. Designer: Patricia Sadiq.